General Duties Costs	As at November 17
Children's Services	£000
	With O'hds
SEIS Division	
Statutory moderation	56
Test arrangements	74
Complaints	84
Governors Services	24
Access & Development Division	
Statutory School Data	32
Pupil Termly Census & Early Years Annual Census)	37
School Funding/Forum/DSG/Fin Scheme/EFA	8
Asset Mgt	60
Corporate Services	
Financial Operations	303
HR	514
ICT & Performance	256
Strategic Land	26
Income and Awards	8
Communications	E
Procurement	52
Audit	48
Health & Safety	72
Legal Services	29
Strategy	80
Total All Services	1,769
Current DSG Contribution	1,096
Under recovery against funding	673
Contribution based on DFE per pupil rate	1,361
LA under recovery against funding	408

Appendix C	
Summary - General Duties Costs	As at November 17
	£000
School Improvement and Related Services	238
Access and Development Services	77
Asset Management	60
Corporate Services	1,394
Total Estimated Costs	1,769
Current DSG Contribution	1,096
Under recovery from grant	673

Contribution based on DFE per pupil rate	1,361
LA under recovery against funding	408

## Notes

All figures include pay, direct and non pay overheads