General Duties Costs	As at November	As at November
	2019	2020
Children's Services	£000	£000
	With O'hds	With O'hds
SEIS Division		
Statutory moderation	29	30
Test arrangements	45	46
Complaints	77	79
Governors Services	32	33
Access & Development Division		
Statutory School Data	32	33
Pupil Termly Census & Early Years Annual Census)	44	45
School Funding/Forum/DSG/Fin Scheme/EFA	9	9
Asset Mgt	60	62
Corporate Services		
Financial Operations	357	386
HR	691	709
ICT & Performance	182	190
Strategic Land	28	28
Income and Awards	16	16
Communications	3	3
Procurement	58	41
Audit	54	57
Health & Safety	76	78
Legal Services	53	36
Strategy	68	85
Total All Services	1,914	1,966
Current DSG Contribution	1,190	1,219
Under recovery against funding	724	747

Notes

All figures include pay, direct and non pay overheads at 20/21 price base. Service costs set out are over and above existing service package costs. DSG Contribution is before any school academisations in 20/21.

Appendix C

Summary - General Duties Costs	As at	As at
	November	November
	2019	2020
	£000	£000
	With O'hds	With O'hds
School Improvement and Related Services	183	188
Access and Development Services	85	87
Asset Management	60	62
Corporate Services	1,586	1,629
Total Estimated Costs	1,914	1,966
Current DSG Contribution	1,190	1,219
Under recovery from grant	724	747