General Duties Costs	As at	As at
	November	November
	2018	2019
Children's Services	£000	£000
	With O'hds	With O'hds
SEIS Division		
Statutory moderation	37	29
Test arrangements	45	45
Complaints	66	77
Governors Services	12	32
Access & Development Division		
Statutory School Data	32	32
Pupil Termly Census & Early Years Annual Census)	44	44
School Funding/Forum/DSG/Fin Scheme/EFA	9	9
Asset Mgt	60	60
Corporate Services		
Financial Operations	328	357
HR	609	691
ICT & Performance	178	182
Strategic Land	27	28
Income and Awards	16	16
Communications	3	3
Procurement	68	58
Audit	52	54
Health & Safety	74	76
Legal Services	53	53
Strategy	82	68
Total All Services	1,795	1,914
Current DSG Contribution	1,160	1,182
Under recovery against funding	635	732

Notes

All figures include pay, direct and non pay overheads at 19/20 price base. Service costs set out are over and above existing service package costs.

Appendix C

Summary - General Duties Costs	As at November	As at November
	2018	2019
	£000	£000
	With O'hds	With O'hds
School Improvement and Related Services	160	183
Access and Development Services	85	85
Asset Management	60	60
Corporate Services	1,490	1,586
Total Estimated Costs	1,795	1,914
Current DSG Contribution	1,160	1,182
Under recovery from grant	635	732