

**Appendix C**

<b>General Duties Costs</b>	<b>AS at November 18</b>
<b>Children's Services</b>	<b>£000 With O'hds</b>
<b>SEIS Division</b>	
Statutory moderation	37
Test arrangements	45
Complaints	66
Governors Services	12
<b>Access &amp; Development Division</b>	
Statutory School Data	32
Pupil Termly Census & Early Years Annual Census)	44
School Funding/Forum/DSG/Fin Scheme/EFA	9
<b>Asset Mgt</b>	<b>60</b>
<b>Corporate Services</b>	
Financial Operations	328
HR	609
ICT & Performance	178
Strategic Land	27
Income and Awards	16
Communications	3
Procurement	68
Audit	52
Health & Safety	74
Legal Services	53
Strategy	82
<b>Total All Services</b>	<b>1,795</b>
<b>Current DSG Contribution</b>	<b>1,160</b>
<b>Under recovery against funding</b>	<b>635</b>

<b>Summary - General Duties Costs</b>	<b>AS at November 18</b>
	<b>£000 With O'hds</b>
School Improvement and Related Services	160
Access and Development Services	85
Asset Management	60
Corporate Services	1,490
<b>Total Estimated Costs</b>	<b>1,795</b>
<b>Current DSG Contribution</b>	<b>1,160</b>
<b>Under recovery from grant</b>	<b>635</b>

**Notes**

All figures include pay, direct and non pay overheads at 18/19 price base.